

Weathering the Financial Storm Results 12.07.09

Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget?	Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative cost savings option that are available	Further information/clarification regarding how your state is dealing with the financial crisis
Alabama Jackie Graham jackie.graham@personnel.alabama.gov <i>responses from Nov. 2008</i>	Zero %	Yes, cuts or more cuts are somewhat likely	No		
Arizona Kathy Peckardt kathy.peckardt@azdoa.gov <i>responses from March 2009</i>	Varies by agency	<i>Comment:</i> Cuts were made to FY09 budget on January 31, 2009.	No response		State agencies have began looking at impacts of further budget cuts at various levels (e.g. 5%, 10%, 15%, 20%) for FY10. Some agencies have suspended stipends.
California Elaine Smith elainesmth@dpa.ca.gov <i>responses from Sept. 2009</i>	Personnel Services were reduced by 13.85% as a result of 3 furlough days per month.	Yes, cuts or more cuts are very likely	Yes	Voluntary time reductions, limited personnel services, travel restrictions, program closures or reductions	
Colorado Tom Montoya tom.montoya@state.co.us <i>responses from April 2009</i>	2.50%	No, it's highly unlikely we'll have cuts or more cuts.	Yes	Individual departments are using operating expense reductions or freezes to meet or exceed 2.5% current year reductions (e.g. travel, official functions, professional licenses, dues, memberships).	\$208 million General Fund (GF) shortfall FY2009 is covered by 2.5% department reductions, use of statutory reserve and transfers from cash funds to GF. FY2010 budget with \$923 million GF shortfall (approx. 15% of total GF) is still under legislative debate. Departments submitted 10% base budget reductions for FY2010. Proposed \$300 million cut to higher education may cause closure of some community colleges. Furloughs previously dropped from consideration are back on the tabel for FY2010. Further layoffs are possible. Major staff impacts from prison facility closure and delayed new facility construction/opening are being absorbed through pre-existing 20% vacancy rate in Dept. of Corrections.
Delaware Linda McCloskey linda.mccloskey@state.de.us <i>responses from March 2009</i>	Varies	Yes, cuts or more cuts are very likely	Yes	Reviewing Purchas Orders over \$2,500 including credit cards-- Discontinuing critical reclassifications	The Governor has proposed for FY 2010 an 8 percent across the board pay cut. He has also proposed changing to floating holidays (for 3 of the holidays) and to make changes in our short-term disability program. Also, there is to be a reduction of ten percent in expenditures for contractors, consultants and employment services. Step increases would be suspended for employees like teachers who still get step increases. There will be a reduction in the use of casual/seasonal employees as well. It also appears that we will have significant changes to our health insurance program. All of these items still need to be approved by the legislature. Another implementation due to the fiscal restraints is to freeze career ladder promotions.

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Florida Sharon D. Larson Sharon.Larson@dms.myflorida.com <i>responses from Aug. 2009</i>	Varies by agency	Unknown at this time	Yes	Travel has been restricted to mission critical only.	Not all hiring is frozen. Critical positions are still being filled.
Indiana Daniel L. Hackler dhackler@spd.in.gov <i>responses from Nov. 2009</i>	10% in FY09 and 10% in FY10		No		FY09 ended on 6/30/09. In some instances, we anticipate additional targeted cuts for FY10 beyond the 10% reduction.
Iowa Nancy Berggren nancy.berggren@iowa.gov <i>responses from Jan. 2009</i>	1.50%	Yes, cuts or more cuts are very likely	No		
Kansas George Vega george.vega@da.ks.us <i>responses from July 2009</i>	9.67%	Yes, cuts or more cuts are very likely <i>Comment:</i> The Governor ordered additional 2% cuts at the beginning of fiscal year (July 1), and added that if revenues continue to fall short of projections, additional cuts will be ordered. Since the revenue forecast was made in April, revenues have fallen far short of projections each month.	Yes	Closed correctional and juvenile corrections facilities. Considering closing other facilities. Moved evening shift to day shift so utilities can be turned off. Redeployment of staff to mission-critical or seasonal work has been frequently used.	Redeployment of employees to mission-critical areas. Voluntary change from full-time to part-time. Voluntary resignation or retirement (this is an individual decision, rather than be laid off or see others laid off)
Kentucky Nikki Jackson nikki.jackson@ky.gov <i>responses from Nov. 2008</i>	Zero %	Yes, cuts or more cuts are very likely	Yes	The state made a change in the timing of health insurance premium payments. We switched from pre-paying the premium the month before to paying it during the current month. This resulted in a one time savings which was spread out over both fiscal years of the biennium.	An official revised revenue estimate is expected. Budget cut planning for the current fiscal year is currently underway in anticipation of a revenue shortfall.

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<p>Louisiana Shannon Templet shannon.templet@la.gov <i>responses from Nov. 2008</i></p>	<p>Varies by agency</p>	<p>Yes, cuts or more cuts are very likely</p>	<p>No</p>		<p>Legislation passed in the 2009 regular session created the Streamlining Government Commission. The Commission began meeting in July 2009 and must present its recommendations by December 15, 2009. The Commission is reviewing efficiencies, economies, greater effectiveness, and other means to streamline government in order to overcome the projected severe revenue reductions occurring through 2012 and to ensure that available state tax dollars are being spent efficiently and effectively. Many state agencies were created over 30 years ago and a review of all agencies and its activities, functions, programs, and services is needed to determine whether the purpose served by the agency or activity, function, program, or service continues to be relevant.</p>
<p>Maine Alicia Kellogg alicia.kellogg@maine.gov <i>responses from Nov. 2009</i></p>	<p>About 10% with more to come.</p>	<p>Yes, cuts or more cuts are very likely.</p>	<p>No</p>		
<p>Maryland Cynthia Kollner ckollner@dbm.state.md.us <i>responses from Dec. 2009</i></p>	<p>No response</p>	<p>Yes, cuts or more cuts are very likely.</p>	<p>Yes</p>	<p>Decreasing contractor expenditures. Consolidating service areas. Decreasing the size of the State vehicle fleet.</p>	

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<p>Massachusetts Natalie Wadzinski natalie.wadzinski@massmail.state.ma.us responses from Dec. 2009</p>	<p>Approx. 5%: FY09 budget \$28.1 b(27.7b expended) FY10 budget \$27.0b less \$268.6 million emergency budget cuts in 10/09</p>	<p>Yes, cuts or more cuts are very likely</p>	<p>Yes</p>	<p>Healthcare Contribution Program: Employees who retire under the Program must file an application for retirement between August 7, 2009-October 1, 2009 for a retirement date no later than January 31, 2010. Employees filing within this timeframe will retain a health insurance premium contribution of 15%. Employees participating in the program will have their sick and vacation payments split into four installments and must sign a waiver that must be included with their superannuation retirement application. (unions did not agree to waivers so bargaining unit employees get vacation and 20% of sick time cashed out at retirement. Any employee who files an application for retirement after October 1, 2009, will have a health insurance premium contribution of 20%. Position Backfills An executive branch position vacated as a result of an employee's participation in the healthcare contribution program shall only be filled if the "Secretary of Administration and Finance determines the position is vital to the public health, public safety or other critical operation of the commonwealth". Positions that are refilled during fiscal year 2010 in the executive branch may not exceed 30 percent of the total annualized cost of regular compensation which would have been paid out by the commonwealth during fiscal year 2010 for the positions vacated under the healthcare contribution program. Agencies wishing to backfill positions vacated by employees paid via federal and trust accounts are not bound by the 30% rule noted above. Agencies are urged to refill these positions by utilizing existing, qualified staff prior to hiring new employees. Effective 2/1/10, our health insurance costs will increase for the first time in history.</p>	<p>Voluntary layoff incentives An employee who voluntarily agrees to be laid off may be eligible for the following cash incentives (each agency can offer these incentives if they can afford to do so). Voluntary Retirement Incentives An employee who files for retirement with the State Retirement Board on or before October 1, 2009, and who retires before January 1, 2010 may be eligible for a voluntary retirement incentive of up to \$10,000 (agency has discretion on whether to offer an incentive). An employee who agrees to voluntarily retire after October 1, 2009 may be eligible for a voluntary retirement incentive of no more than \$7,500. (agency has discretion on whether to offer an incentive). In order for these incentives to become effective, the following conditions must be met: <input type="checkbox"/> Management retains final discretion in determining whether or not an employee will be approved for a voluntary retirement under this incentive program. <input type="checkbox"/> Management may require that incentive payouts be spread out over two or more years. • Employees with 20 years or less of state service are eligible for a cash incentive up to exceed \$5,000. • Employees with greater than 20 years of state service are eligible for an additional \$500 for each year of service, up to a maximum of \$7,500.</p>
<p>Michigan Michelle Mann mannmm@michigan.gov responses from June 2009</p>	<p>4.00%</p>	<p>Yes, cuts or more cuts are very likely</p>	<p>Yes</p>	<p>Positions are filled provided legislative criteria has been met delivery of basic services or loss of revenue.</p>	<p>Six scheduled furlough days (shutdown for non-essential services)</p>
<p>Minnesota Judy Plante judy.plante@state.mn.us responses from Nov. 2009</p>	<p>7.5</p>	<p>Yes, cuts or more cuts are somewhat likely</p>	<p>Yes</p>	<p>No achievement awards or other incentive awards; limited travel; voluntary time reductions (salary savings leave); individual departments using operating expense reductions to meet spending reductions</p>	
<p>Missouri Chester White chester.white@oa.mo.gov responses from Nov. 2008</p>	<p>None to date</p>	<p>Yes, cuts or more cuts are somewhat likely</p>	<p>No</p>		<p>Fiscal shortfall discussions have started.</p>
<p>Montana Randy Morris ramorris@mt.gov responses from Nov. 2009</p>	<p>Zero %</p>	<p>Don't Know</p>	<p>Yes</p>	<p>Reduced out of state travel budget by 35%</p>	<p>Montana will continue to monitor revenue projections and adjust expenditures as needed.</p>

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Shelley Blotter Nevada sblotter@dop.nv.gov responses from Dec. 2009	General fund appropriations decreased by 3.7%	Don't Know Comment: The economy continues to decline but it is still uncertain how the State will address the shortfall.	No		Committees appointed by the Legislature are reviewing funding sources and restructuring the tax system.
New Hampshire Karen Hutchins Karen.Hutchins@nh.gov responses from Nov. 2009		Yes, cuts or more cuts are somewhat likely	Yes	No out of state travel, reduced equipment purchases	
New Mexico Sandra Perez sandra.perez@state.nm.us responses from Nov. 2009		Yes, cuts or more cuts are somewhat likely.	Yes	Freeze existing capitol oulay projects totaling \$150 million. Change in Return-to-Work retirement provisions. Changed State/EE retirement contributions - EE will contribute 1.5% more and State will contribute 1.5% less to fund for two years. Changed from a 25 to 30 year normal retirement option for new hires effective 7/1/10. Cut unclassified executive governor's exempt employees salaries by 2%.	Special session in October resulted in Governor signing certain pieces of legislation, vetoed Legislative budget cuts and signed an Executive order that set five furlough days and further cut state agency budgets by an average 7% for the budget year. Imposed holds on non-critical travel, increased emphasis on agency energy saving initiatives. Established a task force to thoroughly review and scrutinize new revenue options as well as seek public input on the options before the regular legislative session gets underway in January.
North Carolina Linda Coleman Linda.Coleman@osp.nc.gov responses from May 2009	9%	Yes, cuts or more cuts are very likely	No		
Oklahoma Oscar B. Jackson, Jr. oscar.jackson@opm.ok.gov responses from Dec. 2009	Most FY2010 budget were initially cut 7% in state appropriations and subsequently, monthly appropriations will be reduced an additional 5% for the balance of this fiscal year (FY2010).	Yes, cuts or more cuts are likely	Yes	State agencies in Oklahoma are authorized to offer Voluntary Buy Out packages to employees in lieu of implementation of a reductions in force. A VOBO is in essence a targeted RIF. The VOBO offers must include (1) pament equal to the employee's health insurance for 18 months, and (2) the employee's next scheduled longevity payment. Optional provisions are (1) up to one week of pay for each year of service, (2) a maximum lump-sum payment of \$5,000 and (3) payment of accumulated sick leave up to one-half of the hourly rate.	The State Equalization Board will meet December 21, 2009 and declare the amount of revenue available for FY2011 appropriation. Additionally, the Governor and legislative leaders are considering a Special Session in December 2009 or January 2010 to consider any other appropriate actions to address the state fiscal crisis.
Oregon Diana Foster Diana.L.Foster@ das.state.or.us responses from April 2009	18%	Yes, cuts or more cuts are somewhat likely	No		
Pennsylvania James A. Honchar, SPHR jhonchar@state.pa.us responses from March 2009	FY-2008-2009 by 4.25% excluding other state-wide measures in place to mitigate an estimated \$2.3 billion revenue shortfall	Don't Know Commnet: Additional cuts will be necessary for FY09 - FY10	Yes	See other comments withing the answers. Also, pursuit of consolidation/sharing of services across agency lines (HR, IT, Administration)	Continue to evaluate and research all options/alternatives. Other implementations to fiscal restraints are out-of-state travel freeze, reduction or elimination of discretionary spending, reduction or freeze of purchasing and reduction of vehicles from the state's fleet.

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Rhode Island Anthony A. Bucci anthonyb@hr.ri.gov <i>responses from Dec. 2009</i>	8.4% (FY09 enacted to FY10 enacted)	Yes, cuts or more cuts are very likely	Yes	Furlough days in exchange for additional vacation credits. For example, pay deferral - 12 days of furlough in exchange for 15 vacation days	
South Carolina Sam Wilkins swilkins@ohr.sc.gov <i>responses from Dec. 2008</i>	Cuts have ranged from 10% - 18%	Yes, Cuts or more cuts are somewhat likely	Yes	SC is eliminating positions that are not covered by the Employee Grievance Procedure Act because those employees have no grievance rights and, therefore, no administrative remedy for review of the termination. SC also has suspended use of tuition assistance programs and leave transfer programs to create cost savings. Agencies are also looking at an increase in the use of teleworking.	By legislation, SC has voluntary and mandatory furloughs available to address budget cuts.
Tennessee Deborah Story deborah.story@state.tn.us <i>responses from Dec. 2008</i>	Zero %	Yes, cuts or more cuts are very likely	Yes	Travel Freeze Mandated use of state park facilities for employee group meeting versus using non-state facilities (hotels, conference centers, etc.)	
Utah Jeff Herring jherring@utah.gov <i>responses from March 2009</i>	FY09: Average of 9.1% FY10: Average of 7.5%	Yes, cuts or more cuts are somewhat likely	Yes	Health insurance premiums and co-pays have been increased for employees. Travel and other current expense has been reduced. Agencies have cut back on overtime allowed. Facilities maintenance contracts have been re-negotiated. Educational assistance policies have been revised requiring employees to pay more of the cost. We are piloting a 4 day 10 hour work week.	Because of uncertain revenue estimates, the Governor and legislators are holding open the possibility for a special session later in the year to deal with possible shortfalls. Agencies will utilize the implementations in a variety of combinations to absorb the budget cuts.
Washington Eva Santos evas@dop.wa.gov <i>responses from Sept. 2009</i>	~2%	Yes, cuts or more cuts are very likely	Yes	Piloted the 4/10 scheduled in a few state owned facilities to end September 2009. Preliminary results were mixed, although the staff tend to like the shorter work week. Results are measuring energy consumption, customer service and availability.	Governor issued a Shared Services directive in December 2008 asking all central support agencies to develop a new service delivery model in human resources, information technology, property management, and fleet management. A group was formed to provide the Governor with commissions administrately and 16 boards and commissions from statures. Merged the administration of the two agencies that handled retirement systems and benefits. Consolidated 10 licensing offices. The 2009-2011 budget included a freeze on management salaries until Feb 2010 as well as an additional 2% administrative cut on the state fund. Hiring freeze was lifted but agencies need to balance their new budgets.
West Virginia Sara P. Walker sara.p.walker@wv.gov <i>responses from March 2009</i>	2% per agency	Yes, cuts or more cuts are very likely	No		We are taking every step possible not to have layoffs.
Wisconsin Jennifer Donnelly jennifer.donnelly@wisconsin.gov <i>responses from Aug. 2009</i>	6-11% dependent on the agency	No response	No response		A centralized position review process continues.

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<p>Wyoming Dean Fausset dfauss@state.wy.us responses from June 2009</p>	<p>10%</p>	<p>Yes, cuts or more cuts are very likely</p>	<p>No</p>		<p>On 6/04/09 Governor announced \$231.6 million cuts in agency budgets for the fiscal year which begins next month. Agencies have been mandated a 10% reduction in budget. 22 vacant positions have been cut from budgets. Hiring & Reclassification Restriction remains in place.</p>