Contact Information	To Date, What Percentage has your state budget been cut?	Do you anticipate budget cuts (if no cuts have been made) or additional cuts to the state budget?	Have you used any cost saving options besides the traditional reduction in force, furlough, voluntary separation program, retirement incentive program or hiring freeze?	If Yes, please describe in detail these alternative co savings option that are available
Alabama Jackie Graham jackie.graham@personnel.alabama.gov responses from Nov. 2008	Zero %	Yes, cuts or more cuts are somewhat likely	No	
Arizona Kathy Peckardt kathy.peckardt@azdoa.gov responses from March 2009	Varies by agency	<i>Comment:</i> Cuts were made to FY09 budget on January 31, 2009.	No response	
California Elaine Smith elainesmith@dpa.ca.gov responses from Sept. 2009	Personnel Services were reduced by 13.85% as a result of 3 furlough days per month.	Yes, cuts or more cuts are very likely	Yes	Voluntary time reductions, limited personnel services, trave restrictions, program closures or reductions
Colorado Tom Montoya tom.montoya@state.co.us <i>responses from Dec. 2009</i>	6%	Yes, cuts or more cuts are very likely. <i>Comment:</i> 2.5% of the State contribution to the employee retirement fund (PERA) will be transferred to the employees in FY10- 11. No increases in pay or benefits for FY 10-11	Yes	Transfer of employer contribution into pension to the emplo 2.5%
Delaware Linda McCloskey linda.mccloskey@state.de.us <i>responses from March 2009</i>	Varies	Yes, cuts or more cuts are very likely	Yes	Reviewing Purchas Orders over \$2,500 including credit ca Discontinuing critical reclassifications
Florida Sharon D. Larson Sharon.Larson@ dms.myflorida.com responses from Dec. 2009	Varies by agency	Unknown at this time	Yes	Travel has been restricted to mission critical only.

ative cost	Further information/clarification regarding how your state is dealing with the financial crisis
	State agencies have began looking at impacts of further budget cuts at various levels (e.g. 5%, 10%, 15%, 20%) for FY10. Some agencies have suspended stipends.
es, travel	
e employees	Reduced and deferred payments to Medicare and Medicaid. Increased auto registration fees.
redit cards	The Governor has proposed for FY 2010 an 8 percent across the board pay cut. He has also proposed changing to floating holidays (for 3 of the holidays) and to make changes in our short- term disability program. Also, there is to be a reduction of ten percent in expenditures for contractors, consultants and employment services. Step increases would be suspended for employees like teachers who still get step increases. There will be a reduction in the use of casual/seasonal employees as well. It also appears that we will have significant changes to our health insurance program. All of these items still need to be approved by the legislature. Another implementation due to the fiscal restraints is to freeze career ladder promotions.

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Georgia Lee Rudd lee.rudd@spa.ga.gov responses from Dec. 2009	18%	Yes, cuts or more cuts are very likely	No	
Indiana Daniel L. Hackler dhackler@spd.in.gov <i>responses from Nov. 2009</i>	10% in FY09 and 10% in FY10		No	
lowa Nancy Berggren nancy.berggren@iowa.gov responses from Jan. 2009	1.50%	Yes, cuts or more cuts are very likely	No	
Kansas George Vega george.vega@da.ks.us responses from Dec. 2009	12.67%	Yes, cuts or more cuts are very likely. <i>Comment:</i> There will be another 5% cut next fiscal year.	No	
Kentucky Nikki Jackson nikki.jackson@ky.gov <i>responses from Nov. 2008</i>	Zero %	Yes, cuts or more cuts are very likely	Yes	The state made a change in the timing of health insurance premium payments. We switched from pre-paying the pre the month before to paying it during the current month. The resulted ina one time savings which was spread out over the fiscal years of the biennium.
Louisiana Shannon Templet shannon.templet@la.gov <i>responses from Dec. 2009</i>	Varies by agency	Yes, cuts or more cuts are very likely	No	
Maine Alicia Kellogg alicia.kellogg@maine.gov <i>responses from Nov. 2009</i>	About 10% with more to come.	Yes, cuts or more cuts are very likely.	No	
Maryland Cynthia Kollner ckollner@dbm.state.md.us responses from Dec. 2009	No response	Yes, cuts or more cuts are very likely.	Yes	Decreasing contractor expenditures. Consolidating service areas. Decreasing the size of the State vehicle fleet.

	Further information/clarification regarding how your state is dealing with the financial crisis
	FY09 ended on 6/30/09. In some instances, we anticipate additional targeted cuts for FY10 beyond the 10% reduction.
e emium his both	An official revised revenue estimate is expected. Budget cut planning for the current fiscal year is currently underway in anticipation of a revenue shortfall.
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Massachusetts Natalie Wadzinski natalie.wadzinski@massmail.state.ma.us <i>responses from Dec. 2009</i>	Approx. 5%: FY09 budget \$28.1 b(27.7b expended) FY10 budget \$27.0b less \$268.6 million emergency budget cuts in 10/09	Yes, cuts or more cuts are very likely	Yes	retirement application. (unions did not agree to waivers so bargaining unit employees get vacation and 20% of sick time cashed out at retirement. Any employee who files an application for retirement after October 1, 2009, will have a health insurance premium contribution of 20%. Position Backfills An executive branch position vacated as a result of an employee's participation in the healthcare contribution program shall only be filled if the "Secretary of Administration and Finance determines the position is vital to the public health, public safety or other critical operation of the commonwealth". Positions that are refilled during fiscal year 2010 in the executive branch may not exceed 30 percent of the total annualized cost of regular compensation which would have been paid out by the commonwealth during fiscal year 2010 for the positions vacated under the healthcare contribution program. Agencies wishing to backfill positions vacated by employees paid via federal and trust accounts are not bound by the 30% rule noted above. Agencies are urged to refill these positions by utilizing existing, qualified staff prior to hiring new employees. Effective 2/1/10,	incentive). An employee who agrees to voluntarily retire after October 1, 2009 may be eligible for a voluntary retirement incentive of no more than \$7,500. (agency has discretion on whether to offer an incentive). In order for these incentives to become effective, the following conditions must be met: Management retains final discretion in determining whether or not an employee will be approved for a voluntary retirement under this incentive program. Management may require that incentive payouts be spread out over two or
Michigan Michelle Mann mannm@michigan.gov responses from June 2009	4.00%	Yes, cuts or more cuts are very likely	Yes	Positions are filled provided legislative criteria has been met delivery of basic services or loss of revenue.	Six scheduled furlough days (shutdown for non- essential services)
Minnesota Judy Plante judy.plante@state.mn.us responses from Nov. 2009	7.5	Yes, cuts or more cuts are somewhat likely	Yes	No achievement awards or other incentive awards; limited travel; voluntary time reductions (salary savings leave); individual departments using operating expense reductions to meet spending reductions	
Missouri Chester White chester.white@oa.mo.gov responses from Nov. 2008	None to date	Yes, cuts or more cuts are somewhat likely	No		Fiscal shortfall discussions have started.
Montana Randy Morris ramorris@mt.gov <i>responses from Nov. 2009</i>	Zero %	Don't Know	Yes	IReduced out of state travel budget by 35%	Montana will continue to monitor revenue projections and adjust expenditures as needed.

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Nevada Shelley Blotter sblotter@dop.nv.gov responses from Dec. 2009	General fund appropriations decreased by 3.7%	Don't Know Comment: The economy continues to decline but it is still uncertain how the State will address the shortfall.	No		Committees appointed by the Legislature are reviewing funding sources and restructuring the tax system.
New Hampshire Karen Hutchins Karen.Hutchins@nh.gov responses from Nov. 2009		Yes, cuts or more cuts are somewhat likely	Yes	No out of state travel, reduced equiptment purchases	
New Mexico Sandra Perez sandra.perez@state.nm.us responses from Nov. 2009		Yes, cuts or more cuts are somewhat likely.	Yes	Freeze existing capitol oulay projects totaling \$150 million. Change in Return-to-Work retirement provisions. Changed State/EE retirement contributions - EE will contribute 1.5% more and State will contribute 1.5% less to fund for two years. Changed from a 25 to 30 year normal retirement option for new hires effective 7/1/10. Cut unclassified executive governor's exempt employees salaries by 2%.	Special session in October resulted in Governor signing certain pieces of legislation, vetoed Legislative budget cuts and signed an Executive order that set five furlough days and further cut state agency budgets by an average 7% for the budget year. Imposed holds on non-critical travel, increased emphasis on agency energy saving iniatiatives. Established a task force to thoroughly review and scrutinize new revenue options as well as seek public input on the options before the regular legislative session gets underway in January.
North Carolina Linda Coleman Linda.Coleman@osp.nc.gov responses from Dec 2009	14%	Yes, cuts or more cuts are very likely	No		
Oklahoma Oscar B. Jackson, Jr. oscar.jackson@opm.ok.gov responses from Dec. 2009	Most FY2010 budgest were initially cut 7% in state appropriations and subsequently, monthly appropriations will be reduced an additional 5% for the balance of this fiscal year (FY2010).	Yes, cuts or more cuts are likely	Yes	State agencies in Oklahoma are authorized to offer Voluntary Buy Out packages to employees in lieu of implementation of a reductions in force. A VOBO is in essence a targeted RIF. The VOBO offers must include (1) pament equal to the employee's health insurance for 18 months, and (2) the employee's next scheduled longeivity payment. Optional provisions are (1) up to one week of pay for each year of service, (2) a maximum lump- sum payment of \$5,000 and (3) payment of accumulated sick leave up to one-half of the hourly rate.	The State Equalization Board will meet December 21, 2009 and declare the amount of revenue available for FY2011 appropriation. Additionally, the Governor and legislative leaders are considering a Special Session in December 2009 or January 2010 to consider any other appropriate actions to address the state fiscal crisis.
Oregon Diana Foster Diana.L.Foster@ das.state.or.us responses from April 2009	18%	Yes, cuts or more cuts are somewhat likely	No		

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Pennsylvania Kate Yohn kyohn@state.pa.us <i>responses from Dec. 2009</i>	1-2% reductions were requested from agencies in Dec. 2009. These cuts are likely to be reflected in the next FY budget.	No it's somewhat unlikely we'll have cuts or more cuts	Yes	Restrictions on out of state travel, reduction or elimination of discreationary spending, prohibition on the purchase of new vehicles for the state's fleet.
Rhode Island Anthony A. Bucci anthonyb@hr.ri.gov responses from Dec. 2009	8.4% (FY09 enacted to FY10 enacted)	Yes, cuts or more cuts are very likely	Yes	Furlough days in exchange for additional vacation credits. example, pay deferral - 12 days of furlough in exchange fo vacation days
South Carolina Sam Wilkins swilkins@ohr.sc.gov responses from Dec. 2008	Cuts have ranged from 10% - 18%	Yes, Cuts or more cuts are somewhat likely	Yes	SC is eliminating positions that are not covered by the Employee Grievance Procedure Act because those emplo have no grievance rights and, therefore, no administrative remedy for review of the termination. SC also has suspend use of tuition assistance programs and leave transfer prog to create cost savings. Agencies are also looking at an incl in the use of teleworking.
Tennessee Deborah Story deborah.story@state.tn.us responses from Dec. 2008	Zero %	Yes, cuts or more cuts are very likely	Yes	Travel Freeze Mandated use of state park facilities for employee group meeting versus using non-state facilities (hotels, conference centers, etc.)
Utah Jeff Herring jherring@utah.gov <i>responses from Dec. 2009</i>	18.10%	Yes, cuts or more cuts are very likely. <i>Comment:</i> The Governor has mandated 3% cut in personnel services budget. Legislative approp.committee has voted for an additional 4% budget cut.	Yes	Health insurance premiums and co-pays have been increat for employees. Travel and other current expense has bee reduced. Agencies have cut back on overtime allowed. Facilities maintenance contracts have been re-negotiated. Educational assistance policies have been revised requirin employees to pay more of the cost. We are piloting a 4 da hour work week.
Washington Eva Santos evas@dop.wa.gov responses from Sept. 2009	~2%	Yes, cuts or more cuts are very likely	Yes	Piloted the 4/10 scheduled in a few state owned facilities to September 2009. Preliminary results were mixed, although staff tend to like the shorter work week. Results are mease energy consumption, customer service and availability.

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oyees e ided grams crease	By legislation, SC has voluntary and mandatory furloughs available to address budget cuts.
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to end gh the suring	Governor issued a Shared Services directive in December 2008 asking all central support agencies to develop a new service delivery model in human resources, information technology, property management, and fleet management. A group was formed to provide the Governor with commissions administrately and 16 boards and commissions from statures. Merged the administration of the two agencies that handled retirement systems and benefits. Consolidated 10 licensing offices. The 2009-2011 budget included a freeze on management salaries until Feb 2010 as well as an additional 2% administrative cut on the state fund. Hiring freeze was lifted but agencies need to balance their new budgets.

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West Virginia Sara P. Walker sara.p.walker@wv.gov responses from March 2009	2% per agency	Yes, cuts or more cuts are very likely	No		We are taking every step possible not to have layoffs.
Wisconsin Jennifer Donnelly jennifer.donnelly@wisconsin.gov responses from Aug. 2009	6-11% dependent on the agency	No response	No response		A centralized position review process continues.
Wyoming Dean Fausset dfauss@state.wy.us responses from June 2009	10%	Yes, cuts or more cuts are very likely	No		On 6/04/09 Governor announced \$231.6 million cuts in agency budgets for the fiscal year which begins next month. Agencies have been mandated a 10% reduction in budget. 22 vacant positions have been cut from budgets. Hiring & Reclassification Restriction remains in place.